EVERGREEN ENGINEERING, INC.

Construction and
Maintenance
Management for
Shutdowns and
Utility Outages

WRBA
March 13, 2013





Introductions

Kevin Tangen, PE CEM

- 31 years Engineering Experience
- 6 years as Mechanical Manager for Boiler Manufacturer
- Construction Management since 1983

Rebecca Knecht, CEM

- 8 years in U.S. Navy Nuclear program
- 5 years as biomass plant Operations Manager
- Mechanical Design and Project Management



CMS – Definition

Construction Management Services
 (CMS) is the overall planning, coordination, and control of a project from beginning to completion.

Conventional CMS – complete plant

Outage and Shutdown Management



CMS Example Projects



Green Field



Critical Staffing



Retrofits



Outage and Shutdown Management

Planning

Outage Implementation

Follow-up Reporting

Planning

- Outage Goals
- Contractor Selection
- Scheduling Detailed and Flexible
- Pre-planning Meetings
- Parts Inventory Critical Spares



Outage Execution

- Daily Progress Meetings
- Shift Turnover Meetings
- Change Order Tracking and Budget
- Safety Management
- Quality Assurance
- Contractor Interface
- Schedule Management



Schedule Management

- Communication
- Suited to the Client
- Targets of Opportunities
- 24-hour Coverage
- Crisis Management



Follow-up Reporting

- Schedule Review Critical Path Items
- Review Budget and Change Orders
- Event Record
- Shift Report Summary
- Recommendations for Next Shutdown
- Contractor Evaluations
- Lessons Learned



Conclusion

- Scalability
- Duration
- Staff Size
- Value-Added Services



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Contact Us

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www.EvergreenEngineering.com



Why is Evergreen Unique?

- We Approach Projects from a Facilities
 Operations Perspective
- We Have a High Percentage of Personnel with Plant Experience
- We Focus on the Ability to Construct & Maintain
- We Have a High Engineer/Designer Ratio
- Our Principal-in-Charge Concept

